

# **EXHIBIT XX**

IN THE UNITED STATES DISTRICT COURT  
FOR THE WESTERN DISTRICT OF NORTH CAROLINA  
ASHEVILLE DIVISION  
Civil No. 1:20-cv-00066-WGY

CARYN DEVINS STRICKLAND, )  
                              )  
Plaintiff,                )  
                              )  
vs.                        )  
                              )  
UNITED STATES, et al.,    )  
                              )  
Defendants.                )  
                              )

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Friday, April 14, 2023  
Charlotte, North Carolina

Deposition of HEATHER BEAM, a witness herein,  
called for examination by counsel for Plaintiff in the  
above-entitled matter, pursuant to Notice, before  
Dayna H. Lowe, Court Reporter and Notary Public in and  
for the State of North Carolina, taken at Tin Fulton  
Walker & Owen, PLLC, 301 East Park Avenue, Charlotte,  
North Carolina, commencing at the hour of 9:06 a.m.

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27 Ms. Kristin Mannherz, Office of General Counsel  
28 Ms. Caryn Devins Strickland (Via Telephone)

29 REED &amp; ASSOCIATES

30 MATTHEWS, NORTH CAROLINA 980.339.3575

|    |                             |   |    |
|----|-----------------------------|---|----|
| 1  | C O N T E N T S             |   |    |
| 2  |                             |   |    |
| 3  | Examination by Ms. Warren:  | 5   |    |
| 4  | Examination by Ms. McMahon: | 200   |    |
| 5  |                             |   |    |
| 6  | E X H I B I T S             |   |    |
| 7  | (Plaintiff's)               |   |    |
| 8  | Beam 13                     | Email(s), US 5361-5363                                    | 14 |
| 9  | Beam 14                     | Email(s), US 2839-2841                                    | 15 |
| 10 | Beam 15                     | EDR Plan January 2013                                     | 20 |
| 11 | Beam 16                     | EDR Plan November 2018                                    | 20 |
| 12 | Beam 17                     | Email(s), US 0462   | 21 |
| 13 | Beam 18                     | Email(s), US 2454-2456                                    | 22 |
| 14 | Beam 19                     | 9/10/18 letter, US 5932-5938*                             | 23 |
| 15 | Beam 20                     | Email(s), US 0358-0360                                    | 26 |
| 16 | Beam 21                     | Email(s), US 1432-1433                                    | 27 |
| 17 | Beam 22                     | Email(s), US 1434-1435                                    | 30 |
| 18 | Beam 23                     | Handwritten notes, US 6213-6236*                          | 54 |
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1       Asheville, yes.

2           Q.    And why did that affect her relationship with  
3       JP?

4           A.    I can't say why.

5           Q.    You have in your notes on 6214, it looks like  
6       she described some drinking in the office and with JP.  
7       Did she tell you that at a retreat he brought her into  
8       the hall at 11 p.m. at night?

9           A.    Yes.

10          Q.    And he asked her to go to someone else's room?

11          A.    Yes. Those are the notes I have.

12          Q.    And she said that I see other people noticed.

13          A.    Uh-huh.

14          Q.    Did you ask her who noticed?

15          A.    I don't recall.

16          Q.    Okay. Do you know if she told you who  
17       noticed?

18          A.    I don't remember. I'm sorry.

19          Q.    And did she tell you about the email that JP  
20       sent her that she understood to be a quid pro quo email?

21          A.    Yes, she did, and she gave me a copy of it.

22          Q.    And what did she say about that email?

23          A.    I don't recall what she said about it.

24          Q.    What did you think when you saw that email?

25          A.    I thought it was a very stupid email to send.

1 Q. Did she seem upset by that email?

2 A. Yes.

3 Q. Did you believe her?

4 A. That she was upset?

5 Q. Yeah.

6 A. Yes.

7 Q. Did you think it was reasonable to be upset  
8 because of that email?

9 A. Yeah.

10 Q. And how did she describe reacting after the  
11 email?

12 A. I do not remember.

13 Q. Do you remember if she told you that she tried  
14 to take some distance after receiving that email?

15 A. I do recall her saying that she wanted to get  
16 some distance from JP, but I don't recall the timeframe  
17 in which she said that.

18 MS. WARREN: Let's just take a short break.

19 MS. McMAHON: That would be great.

20 (Recess from 10:40 a.m. to 10:57 a.m.)

21 BY MS. WARREN:

22 Q. Ms. Beam, would you be all right if we go  
23 through to lunch --

24 A. Yeah, sure.

25 Q. -- or try to? Excellent. I have a couple of

1       questions before we go back to the investigation.

2           A.    Sure.

3           Q.    You mentioned the Listserv for EDR  
4       coordinators?

5           A.    Coordinators, uh-huh.

6           Q.    Did you ever use the Listserv to ask a  
7       question about this case?

8           A.    No.

9           Q.    Okay. And before you started this  
10      investigation, had you heard anything about the culture  
11      in the office, in the Federal Defender's Office in the  
12      Western District?

13          A.    No, nothing specific. All I knew was the  
14      judges were not happy with that office, and I think  
15      that's -- I mean, it's not their decision to make them a  
16      federal agency, but I think them becoming a federal  
17      agency, there was a reason behind that, but only from  
18      the little like whispers in the hallway that I heard but  
19      nothing specific, no.

20          Q.    Did you know why the judges were unhappy?

21          A.    No idea. I don't get involved in cases or any  
22      of that stuff.

23          Q.    You were in probation?

24          A.    Yeah.

25          Q.    And was there -- did you ever hear about any

1       complaints like this one?

2           A.    No.

3           Q.    Okay. When you started your investigation in  
4       August of 2018, I know that you talked about conducting  
5       interviews and reviewing documents and using resources  
6       to write a report.

7           A.    Yes.

8           Q.    And we'll talk through those things. Did you  
9       ever investigate whether there had been complaints  
10      before against JP Davis?

11       A.    No.

12       Q.    Or against Tony Martinez?

13       A.    No.

14       Q.    Did you ask either of them if there had been  
15      complaints before?

16       A.    No.

17       Q.    Did you ask either of them if they thought, in  
18      their employment at that office, if there was anything  
19      that could have made somebody complain about them?

20       A.    No.

21       Q.    Let's go back. I think we're still in the --  
22      we were talking about your interview with Caryn --

23       A.    Uh-huh.

24       Q.    -- your first interview with her. Based on  
25      your conversation with Caryn, what did you think her

1       considered it from the point of confidentiality.

2           Q.    So if someone who had confidential information  
3       about Caryn's complaint shared it --

4           A.    Yes.

5           Q.    -- you wouldn't consider that an act of  
6       retaliation?

7           MS. McMAHON: Objection, calls for  
8       speculation.

9           BY MS. WARREN:

10          Q.    Would you consider that retaliation?

11          A.    I'm not sure.

12          Q.    What did you understand retaliation to mean?

13          A.    Retaliation is when the person who feels  
14       that's happened to has been denied something of value,  
15       perhaps in their mind, you know, and to use it in a  
16       work-related sense, retaliation could be they're no  
17       longer invited to a meeting that they were routinely a  
18       part of, they don't get a promotion, they're turned down  
19       for a promotion, they have to move their office to a  
20       less desirable location without a very good or logical  
21       or reasonable explanation.

22          Q.    What if someone spreads rumors about someone?

23           MS. McMAHON: Objection, calls for  
24       speculation.

25           BY MS. WARREN:

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1 Q. And how could it be interpreted?

2 A. It could be interpreted in any way that person  
3 decides to interpret it.

4 Q. Did you feel that it could be interpreted as a  
5 quid pro quo email?

6 A. No.

7 Q. And you didn't write that in your report, that  
8 it could be interpreted as a quid pro quo email?

9 A. It could be, yes. For me, I wouldn't have, so  
10 I answered that more from my perspective. But, yes, it  
11 could have been.

12 Q. So you wouldn't have understood that email to  
13 be a quid pro quo?

14 A. Personally?

15 Q. Yes.

16 A. Like if that were sent to me?

17 MS. McMAHON: Objection, calls for  
18 speculation.

19 BY MS. WARREN:

20 Q. You can answer.

21 A. I don't know what I would think.

22 Q. And what did Caryn say she thought?

23 A. She thought it was a quid pro quo email.

24 Q. I want to look at that email again, and that's  
25 on 1260 of your report. You said something about how

1 this could be a joke, or I think you brought up joke in  
2 some way. What would possibly be the joke in this  
3 email?

4 MS. McMAHON: Objection, mischaracterizes  
5 prior testimony.

6 A. JP characterized it as a joke.

7 BY MS. WARREN:

8 Q. Okay. And did you understand what he meant by  
9 joke?

10 A. He was trying to be funny is what I understood  
11 it to be.

12 Q. And how was he trying to be funny?

13 A. I am really not sure.

14 Q. Well, looking at the subject line, it says Mas  
15 Dinero.

16 A. Yes.

17 Q. Did he ever communicate with Caryn in Spanish  
18 other than this email?

19 A. I have no idea.

20 Q. And when he said, "just remember I deal in  
21 pay-for-stay," smiley face emoji, that was the joke?

22 A. I don't know what part was the joke. He said  
23 it was a joke, and I inferred that he was trying to be  
24 funny.

25 Q. How did you think he was trying to be funny?

1           A.    Because he said it was a joke, and usually  
2       jokes are meant to be funny.

3           Q.    Did you ask JP why he thought it might be a  
4       joke?

5           A.    No.

6           Q.    Did you ask him if he thought it would be  
7       funny?

8           A.    No.

9           Q.    What made you conclude that it was a joke?

10          A.    He said it was a joke. And I didn't make that  
11       conclusion. I just wrote in my notes what he said it  
12       was.

13          Q.    Okay. In the email, in the first line he  
14       says, "you're shooting high with a G15." What do you  
15       understand that to be referring to?

16          A.    Perhaps their grades when it comes to salary.

17          Q.    Do you know what grade Caryn was at the time  
18       that JP sent this email on May 18th?

19          A.    I don't recall that I knew at the time. I did  
20       request that information from Bill Moormann.

21          Q.    And JP then said, "Not least of all since  
22       you'll need 5 more years of fed service to qualify for  
23       it."

24          A.    Yes.

25          Q.    Did you ask JP if that was accurate?

1           A. I did not. I was going to look up -- well, I  
2 tried. I did look up the Federal Defenders' pay and all  
3 of that, the qualifications and stuff like that.

4           Q. And did you confirm his assertion that Caryn  
5 would have needed five more years to qualify for a  
6 grade 15?

7           A. I do not recall because the G15, or G as in a  
8 grade, I didn't find anywhere. AFDs have pay ranges.

9           Q. Uh-huh. And the AFDs have a pay range. The  
10 research and writing specialists, I believe it's the JSP  
11 plan.

12           A. Okay, yes.

13           Q. Is that correct?

14           A. That would be correct if -- I think I have her  
15 SF-50 here. Let me -- oh, right here. Her pay plan is  
16 ungraded. Oh, but that was as a Assistant Federal  
17 Defender. So the pay plan said 14-2. Pay plan is FD.

18           Q. So she was at -- do you take 14 to be  
19 referring to a grade on that plan?

20           A. Yeah, because it's this in the grade or level  
21 box, and the 2 is in the box titled step or rate, but  
22 the pay plan says FD. If it were JSP it would say JS.

23           Q. Thank you. And these plans, just so I'm  
24 understanding, I believe that they have -- it's sort of  
25 a table, is that right?

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1 A. Yes.

2 Q. And on the left side, so the rows --

3 A. Yes.

4 Q. -- are grades?

5 A. No. The right side has all of the grades, and  
6 then in the row are the steps.

7 Q. Okay. So each -- as you move down rows you  
8 are going up steps. Is that correct?

9 A. You're going up in grades.

10 Q. In grades. And if you move over --

11 A. Steps.

12 Q. Steps. Okay. So moving from left to right on  
13 the page you would go from a 14-1 to a 14-2 to a 14-3?

14 A. Yes.

15 Q. Okay. Just so it's clear for the record.

16 A. Yes.

17 Q. And moving down we would see a 14-1, the next  
18 row down a 15-1.

19 A. Yes. Yes.

20 Q. So 15 is the grade after 14, is that correct?

21 A. I would assume so, yes. It would make the  
22 most sense.

23 Q. And did you investigate that?

24 A. I looked at their -- I looked at how they're  
25 paid, and I did not understand it because it's a range,

1 so, for example, a grade 14 -- maybe even not -- not as  
2 a research and writing specialist, but these ungraded  
3 pay plans for AFDs, it has a start -- like a minimum and  
4 a maximum, and I did not understand where they picked  
5 the dollar amount to pay. It seemed different. I'm not  
6 going to say if it's good or bad, it's just different  
7 than what I'm used to in the probation and District  
8 Court.

9 Q. Are you on more similar tables with grades and  
10 steps?

11 A. Everything's modeled after the general  
12 schedule for the government, and we do have the JSP  
13 schedule for chamber staff and -- yeah, chamber staff,  
14 and then our circuit executive and the second in  
15 command. Everybody else is on the court personnel  
16 system. Similar. They have grades and they have steps.

17 Q. Did you understand how grades and steps worked  
18 for research and writing attorneys?

19 A. Based on their education, experience.

20 Q. So the grades and steps had more objective  
21 criteria?

22 A. I don't recall.

23 Q. Okay. Generally are the grades and steps --  
24 do they include years of experience to qualify for  
25 certain ones?

1           A. In my world, yes, it does, and the experience  
2 is also separated out between general experience and  
3 then specialized experience, and that is described like  
4 what would be specialized experience.

5           Q. Did you research how -- sorry. Give me just a  
6 moment. I don't want to ask a confusing question.

7           A. Take your time.

8           Q. I know you said that the AD plan, the ranges  
9 for the Federal Defenders themselves was confusing to  
10 you, but talking about the graded and stepped plan, did  
11 you research the qualification -- who would have been  
12 eligible -- did you research if Caryn was eligible for a  
13 G15?

14           A. I do not recall what I researched because I  
15 know that they're compared to an Assistant U.S.  
16 Attorney, kind of like the U.S. Attorney staff is what  
17 they're compared to.

18           Q. So you never looked into the truth of JP's  
19 assertion that it would take her five years to get  
20 there?

21           A. I would not say that's an accurate statement.  
22 I don't remember. I had conversations with Bill and I  
23 looked at their defender services organization handbook.  
24 That's what I remember looking at and talking with Bill.

25           Q. Was it important to you to know if this was an

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1 accurate statement?

2 A. Well, yeah, especially when he says it would  
3 take you five years to get there.

4 Q. And why would it be important?

5 A. Because in my experience it takes about a  
6 year, not on the JS schedule, but in the court personnel  
7 system you have to be at the grade for a year before you  
8 can go to the next grade.

9 Q. Uh-huh. On the graded schedule, within those  
10 yearly reviews are there automatic steps up?

11 A. Yes, there are.

12 Q. And is there automatic movement down from one  
13 grade to the next level grade?

14 A. No. That would be an actual HR action that  
15 had to be taken, otherwise known as a promotion.

16 Q. Okay. But those promotions are generally  
17 guided by years of experience?

18 A. Years of experience is the qualifier; however,  
19 in our organization we also look at performance of the  
20 position that they're in now. I mean, if they can't do  
21 their job now, they can't do their job in a more -- with  
22 more responsibility.

23 Q. And when you say in our organization, which  
24 organization?

25 A. I'm sorry. District Court or probation.

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1           Q. And do you know how it was done for the  
2 research and writing attorneys in the Federal Defender's  
3 office?

4           A. I don't know how they picked like their  
5 starting salary. I do know that the research and  
6 writing position was done away with while Caryn was  
7 there and she was reclassified.

8           Q. Okay. Did Caryn tell you that she was -- she  
9 felt physically unsafe around JP?

10          A. Yes, she did. I made a note of it that she  
11 was sitting in -- her office was placed into what she  
12 referred to a remodeled utility closet, some closet, and  
13 it was isolated and away from other people, therefore  
14 making her feel unsafe.

15          Q. And why did she feel unsafe in that  
16 environment?

17          A. Being in an isolated environment, there was no  
18 one else around that might hear something, see  
19 something, say something.

20          Q. What kind of thing?

21          A. Anything that Caryn was concerned about based  
22 on her allegations against JP.

23          Q. So something that JP might do or say to her?

24          A. Sure.

25          Q. Did Caryn tell you that JP -- that other

1 employees told her JP seemed to be watching her?

2 A. Other employees made a comment to her about JP  
3 that I recall, or comments, but I don't recall the  
4 substance of what they said.

5 Q. And did Caryn ever tell you that other  
6 employees were concerned about JP's behavior towards  
7 her?

8 A. Not that I recall.

9 Q. Did she give you a list of witnesses to talk  
10 to?

11 A. I have reviewed a list of witnesses. I did  
12 not remember getting that email from her.

13 (Exhibit 31 was marked for identification.)

14 MS. McMAHON: What exhibit number is this?

15 MS. WARREN: 31.

16 BY MS. WARREN:

17 Q. Looking at Exhibit 31, is that your email  
18 address at the top?

19 A. Yes.

20 Q. And this is dated October 8th?

21 A. Uh-huh.

22 Q. And there's an attachment that says  
23 "Strickland Witness List and Timeline"?

24 A. Uh-huh.

25 Q. And turning to the second page --

1           A. Uh-huh.

2           Q. -- do you see what appears to be the  
3 attachment?

4           A. Yes.

5           Q. And on page 592 at the bottom, this is  
6 Plaintiff's 592, do you see a witness list?

7           A. Yes.

8           Q. And did you reach out to any of those people?

9           A. No, I did not.

10          Q. Why didn't you reach out to them?

11          A. I was only focused on the people that were  
12 involved directly in the situation.

13          Q. Did you interview anyone else who could  
14 substantiate these claims?

15          A. I did not.

16          Q. Did Caryn tell you that these people had  
17 information that was relevant to her claims?

18          A. I do not remember.

19          Q. Do you think she gave you witnesses who didn't  
20 have information?

21           MS. McMAHON: Objection, misleading.

22          A. I am not sure.

23           BY MS. WARREN:

24          Q. Why do you think she gave you this witness  
25 list?

1           A.    Because she wanted to provide a witness list.

2           Q.    So she just wanted to give you these names?

3           A.    Yeah.    Maybe she thought they were relevant to  
4 the investigation, but she didn't say.    I don't recall  
5 her saying so.

6           Q.    You don't recall that she told you you should  
7 talk to these people?

8           A.    I do not remember.

9           Q.    Did you think you should talk to these people?

10          A.    I didn't even remember getting this email.

11          Q.    Okay.    But you agree that it appears you  
12 received it?

13          A.    Yes.    Correct email address.

14          Q.    There's no reason that you wouldn't have  
15 gotten it?

16          A.    No.

17            MS. WARREN:    We'll mark this as 32.

18            (Exhibit 32 was marked for identification.)

19            BY MS. WARREN:

20          Q.    Did you ever see this email -- or this  
21 exchange of text messages?

22          A.    I do not recall.    And if I did receive it, it  
23 was in my file.

24          Q.    Okay.    And this says, "She may just need to  
25 get smacked a bunch, tho."    Is that right?

1           A. Yes. That is correct.

2           Q. If JP had said that about Caryn, would you be  
3 concerned?

4           MS. McMAHON: Objection, calls for  
5 speculation. The witness can testify on her personal  
6 knowledge.

7           BY MS. WARREN:

8           Q. Would you be concerned?

9           A. I was not involved in that conversation.

10          Q. Would you be concerned if you saw an employee  
11 say that another employee "may just need to get smacked  
12 a bunch, tho"?

13          MS. McMAHON: Objection, calls for  
14 speculation.

15          A. I'm not sure.

16          BY MS. WARREN:

17          Q. You're not sure if you would be concerned?

18          A. It depends on the situation.

19          Q. Given your decades in HR, if someone said that  
20 their fellow employee may need to get smacked a bunch,  
21 you wouldn't be concerned?

22          A. In today's environment, I would probably have  
23 a conversation with them if I were made aware of it, but  
24 that's not the right language to be using when talking  
25 about an employee.

1           Q.   Did you ask JP if he had ever made statements  
2 about Caryn to other employees that might be  
3 inappropriate?

4           A.   I do not recall.

5           Q.   Let's look at your report. Let's go ahead and  
6 start on page 1244. In Section III you say there that,  
7 "Employee alleges sexual harassment based on the  
8 following," and I see that there are four claims listed  
9 between pages 1 and 2 of your report.

10          A.   Uh-huh.

11          Q.   How did you determine those four claims?

12          A.   That's what I summarized from my conversation  
13 with Caryn.

14          Q.   And did you feel that that was an appropriate  
15 summary of your conversation?

16          A.   Yes.

17          Q.   And based on the written grievance and request  
18 that she submitted on September 10th and the other  
19 documents that she submitted to you, did you feel that  
20 this fairly captured all of her claims?

21          A.   It did not speak to the retaliation claim.

22          Q.   Did you feel that this captured all of the  
23 instances of sexual harassment?

24          A.   Yes, I did.

25          Q.   You did not feel that there were other

1 instances of sexual harassment not described in these  
2 four bullet points?

3 A. No, I didn't.

4 Q. So when she told you that JP tried to get her  
5 to have a drink with him late at night, you didn't  
6 consider that part of her concern about sexual  
7 harassment?

8 A. No.

9 Q. When she said that he seemed to be watching  
10 her, you didn't consider that part of her sexual  
11 harassment claim?

12 A. No.

13 Q. How did you understand sexual harassment?

14 A. Unwanted sexual advances, repeated asking for  
15 dates or sexual favors, but just watching someone did  
16 not register with me that that's sexual harassment.

17 Q. Did she describe other things that she was  
18 concerned about in terms of inappropriate personal  
19 relationships?

20 A. Of other people together?

21 Q. Did she describe JP crossing personal  
22 boundaries in other ways?

23 A. Yes. In the way that he spoke with her when  
24 he was angry.

25 Q. And what about some of his investment in her

1 personal interests?

2 A. She felt it was weird from what I recall her  
3 saying. Or strange.

4 Q. And you didn't understand any of that to be  
5 connected to her concerns about sexual harassment?

6 MS. McMAHON: Objection, misstates prior  
7 testimony.

8 BY MS. WARREN:

9 Q. You said that these were the only four things  
10 that you believed were part of her sexual harassment  
11 claim.

12 A. I believed it was a good summary of the  
13 conversation that I had with her because "Attempts to  
14 restrict her job responsibilities and speaking to her in  
15 an unprofessional manner" covers multiple events.

16 Q. Okay. So this was just a summary.

17 A. That's what I said.

18 Q. You listed the quid pro quo email as the  
19 fourth bullet point. Why did you put it fourth?

20 A. No reason.

21 Q. Did it occur before the other acts?

22 A. It may have. I'm not sure.

23 Q. So we looked at that email together, and it  
24 was sent on May 18th, right?

25 A. Right. Right. Uh-huh. And I have that noted

1 here as well in my report.

2 Q. Uh-huh. And attempts to restrict her job  
3 responsibilities and speaking to her in an  
4 unprofessional manner, that happened after May 18th,  
5 right? That began in the June disagreement?

6 A. I can't recall if there was anything prior to  
7 the May 18th, but the June 6th disagreement does stick  
8 out in my mind.

9 Q. And the waiting in the lobby, was that before  
10 or after May 18th?

11 A. I don't remember.

12 Q. Would that be important?

13 A. Important as far as if it happened before or  
14 after the email?

15 Q. Yes.

16 A. I'm not sure if it would be.

17 Q. Would the email have changed how she viewed  
18 that kind of behavior?

19 A. Yes.

20 Q. I also wanted to ask. You said, "Repeated  
21 meetings for lunch on the premise of 'mentoring.'"

22 A. Yes.

23 Q. Did Ms. Strickland have a problem because the  
24 meetings were at lunch?

25 A. No.

1           Q. Did she tell you that JP requested to meet at  
2 other times that made her uncomfortable?

3           A. Yes. He said in one email that I recall  
4 breakfast, lunch, dinner, drinks and an ear, something  
5 along those lines.

6           Q. Do you know if that email took place before or  
7 after the May 18th quid pro quo?

8           A. I don't recall the date of the email.

9           Q. Would it have been important?

10          A. I'm not sure.

11          Q. Might she have received that kind of request  
12 differently after the May 18th email?

13           MS. McMAHON: Objection, calls for  
14 speculation.

15          A. I don't know.

16           BY MS. WARREN:

17          Q. Well, you said that she might have interpreted  
18 a ride home differently after the email.

19          A. No, that's not what I said.

20           MS. WARREN: Could you read that back, please?

21           THE COURT REPORTER: How far back and what am  
22 I looking for?

23           MS. WARREN: I asked her if the email would  
24 change the way she viewed that kind of behavior, talking  
25 about a ride. I think it was about three or four

1 | questions ago.

2 (The record was read as follows:

3           "Question: Would the email have changed how  
4           she viewed that kind of behavior?

5 Answer: Yes.")

6 | BY MS. WARREN:

7 Q. Was that your answer?

8 A. Yes.

9           Q.     Okay.   Would the email, the quid pro quo email  
10    on September 18th, have changed how she might have  
11    viewed a request for a drink after work?

12 MS. McMAHON: Objection, misleading.

13 BY MS. WARREN:

14 Q. On May 18th. I'm sorry.

15 A. Can you repeat the question?

16 Q. Sure. Would the quid pro quo email on  
17 May 18th, just like the interaction in the lobby, have  
18 changed how Caryn might have viewed a request for a  
19 drink after work?

20 MS. McMAHON: Same objection.

21 BY MS. WARREN:

22 Q. You can answer.

23 A. I'm not sure.

24 Q. Why would it have changed her view of the  
25 interaction in the lobby?

1           A. Well, it depends on the date when all that  
2 happened, and if it was, you know, the same day as the  
3 email, those two would go together I would imagine.

4           Q. In what way?

5           A. If she perceived that email to be the quid pro  
6 quo and then she -- and then he's waiting for her  
7 downstairs to make sure she doesn't need a ride because  
8 it's storming, the perception could have been that he  
9 was making an advance even though perhaps his perception  
10 was it's kind of dangerous to ride home in a storm, and  
11 he had given her rides home in the past.

12           Q. People can have different perceptions of  
13 events?

14           A. Absolutely, yes.

15           Q. And that's what you were investigating?

16           A. Yes.

17           Q. Whose perception matters for sexual  
18 harassment?

19           MS. McMAHON: Objection, vague.

20           A. I'm not sure. That's not up to me to judge.

21           BY MS. WARREN:

22           Q. Did you ever get any training about that?

23           A. Never talked about whose -- about perception.

24           Q. Okay. Did you ever get any training about  
25 some behavior that -- there's some behavior that, would

1 you agree, can objectively be considered sexual  
2 harassment, like asking someone to sleep with you?

3 A. Yes.

4 Q. There's other behavior that, as you've been  
5 saying, I think, it depends on the context?

6 A. And the situation, yes.

7 Q. So it may not be as clear on its face?

8 A. Right.

9 Q. And in that kind of context, when it's not  
10 clear on the face, have you ever been trained how you  
11 assess whether that behavior is or is not sexual  
12 harassment?

13 A. Not that I recall.

14 Q. I'm sorry. I couldn't hear.

15 A. Not that I recall.

16 MS. WARREN: Thank you.

17 MS. McMAHON: Liv, we've been going for over  
18 an hour and a half at this point. Do we want to break  
19 for food?

20 MS. WARREN: That's totally fine. Sure. It's  
21 12:40. We'll go off the record and come back.

22 (Luncheon recess from 12:38 p.m. to 1:45 p.m.)

23 BY MS. WARREN:

24 Q. We're back on the record. Good afternoon.

25 A. Good afternoon.

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1 General Counsel about this case? Without telling me the  
2 substances. I'm just asking if it occurred.

3 A. I don't recall if I did.

4 Q. Do you think you would remember if you called  
5 the Office of General Counsel?

6 A. I'm not sure. I mean, if they said something  
7 that really stood out I probably would, but this was  
8 five years ago and I just don't recall.

9 Q. Did you frequently call them?

10 A. No. Huh-uh.

11 Q. And do you think you might have taken notes if  
12 you had called them?

13 A. I would have, especially because that's the  
14 Office of General Counsel and it would have had to be  
15 like a more complicated issue.

16 Q. And do you think if you had consulted with the  
17 Office of General Counsel, would you have discussed that  
18 with Mr. Ishida?

19 A. It depends on what the question would have  
20 been because if it was a question, for example, that  
21 maybe Caryn brought to the interview and I didn't know,  
22 then I would be following up with her.

23 Q. Okay. Going back to telework, what was your  
24 understanding as to why Ms. Strickland couldn't be  
25 temporarily relocated?

1           A.    Temporarily relocated to where?

2           Q.    To any other office.

3           A.    All I understood about the Asheville situation  
4 was that there was not space for another employee to  
5 work there.

6           Q.    In the middle of page 2, I see this highlight  
7 here, which I think is in your original, about asking  
8 for specific resolutions from Caryn, I think. You noted  
9 that Mr. Ishida had asked for a list of specific  
10 articulable demands.

11          A.    Yes.

12          Q.    What did you mean?

13          A.    What did I mean --

14          Q.    By specific resolutions.

15          A.    I was asked by Mr. Ishida to ask Caryn for  
16 more specific resolutions as her request for an  
17 environment free from harassment and intimidation seemed  
18 general to him.

19          Q.    Do you know if the -- do you know if the EDR  
20 policy requires the party making a claim to come up with  
21 a remedy?

22          A.    I don't recall if it does.

23          Q.    Do you know what remedies are available under  
24 Chapter IX?

25          A.    Under Chapter IX?

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1 BY MS. WARREN:

2 Q. Is this your interview with Tony?

3 A. Yes.

4 Q. These are your notes?

5 A. Yes.

6 Q. Okay. And at the top of this it says  
7 interview with Caryn Devins. "No interest expressed in  
8 Asheville via Skype." Is that right?

9 A. Yes.

10 Q. And then the paragraph below it says, "Never  
11 asked about going to Asheville even up to today." Is  
12 that right?

13 A. Yes.

14 Q. And then it says, "Agreed to help with  
15 Asheville but never said anything about a long term  
16 move." Is that right?

17 A. Yes.

18 Q. So how did you reach that conclusion?

19 A. Those are my notes. That wasn't my  
20 conclusion.

21 Q. How did you reach the conclusion in your  
22 report that, "Tony advised in his interview with me that  
23 throughout the year she had stated an interest in moving  
24 to the Asheville office"?

25 A. How did Tony know? Was that the question?

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1           Q.    "Tony advised in his interview with me that  
2 throughout the year she had stated an interest in moving  
3 to the Asheville office."

4           A.    Yes.

5           Q.    But it looks like Tony told you that at least  
6 to him she didn't express interest in going to Asheville  
7 at her interview via Skype.

8           A.    Right.

9           Q.    Tony said that Caryn never asked Tony about  
10 going to Asheville, even up to today.

11          A.    Right.

12          Q.    And that she offered to help with Asheville  
13 but never said anything about a long-term move.

14          A.    Uh-huh. And he may -- JP had told Tony about  
15 Caryn wanting to move to Asheville.

16          Q.    And that was in May of 2018, right?

17          A.    Yes.

18          Q.    So it wasn't throughout the year, it started  
19 in May of 2018?

20          A.    I'm not sure if it started then, but that's  
21 what I have in my notes.

22          Q.    Did you come across anyone who said that Caryn  
23 wanted to move to Asheville before 2018, May of 2018?

24          A.    Not that I recall, no.

25          Q.    And did you find that she said that to anyone

1 other than JP himself?

2 A. I don't remember.

3 Q. Well, she didn't say it to Tony. Do you  
4 agree?

5 A. I am only writing down what he had told me.

6 Q. So according to Tony she didn't say it to him?

7 A. According to Tony that would be true.

8 Q. Do you have any reason not to believe Tony?

9 A. No.

10 Q. And I just want to show you some more notes,  
11 because I think you only talked to one other person  
12 about Asheville. Is that right?

13 A. I believe Josh Carpenter.

14 MS. WARREN: Yeah. Could I have 22, please?

15 (Exhibit 34 was marked for identification.)

16 BY MS. WARREN:

17 Q. All right. I'm marking this as Exhibit 34,  
18 and this is, I think, your interview with Josh, it looks  
19 like.

20 A. Yes.

21 Q. Okay. And if you'll look sort of right above  
22 the line, you have "[at] interview - doesn't recall her  
23 wanting to come to Asheville."

24 A. Yes.

25 Q. Okay. And turning to the next page -- looking

1 at 5954, I'm sorry. It's the last page.

2 A. Okay.

3 Q. And sort of in the middle you said that Caryn  
4 wanting to come to Asheville around the time of getting  
5 married, it looks like Josh joked about taking Caryn and  
6 JP said no. Is that how you understand those notes?

7 A. Yes.

8 Q. Okay. So Caryn didn't bring it up to Josh?

9 A. I'm not sure if she did or not. I know he was  
10 aware that she wanted to come to Asheville, but I don't  
11 recall how he said he was made aware.

12 Q. Okay. So from your notes it doesn't seem that  
13 she told him?

14 A. Does not seem to be.

15 Q. It looks like he joked about it and JP said  
16 no?

17 A. At some point he did.

18 Q. Okay. Did you ask him if Caryn ever told him  
19 she wanted to go to Asheville?

20 A. I do not recall if I asked him or not.

21 Q. Would that have been important to ask?

22 A. I'm not sure, because Josh wouldn't be the  
23 decision-maker of whether or not she could come.

24 Q. Well, your conclusion at the end of your  
25 report, and we'll get there, is that Caryn was sexually

1 harassed in her mind but you seemed to think that the  
2 more likely thing is she was exploiting the poor  
3 judgment of her supervisors to move to Asheville.

4 A. That's correct.

5 Q. I'm trying to understand why you thought she  
6 was trying to move to Asheville, because according to  
7 your notes it seems that the only person who told you  
8 she was trying to move to Asheville is JP.

9 A. Uh-huh.

10 Q. Did anyone else tell you that she was trying  
11 to move to Asheville?

12 MS. McMAHON: Objection, misstating prior  
13 testimony.

14 MS. WARREN: I'm asking her the question.

15 BY MS. WARREN:

16 Q. Did anyone else tell you that Caryn told them  
17 directly she was trying to move to Asheville?

18 A. Not that I recall.

19 Q. And do you recall anyone telling you,  
20 including JP, that Caryn wanted to move to Asheville  
21 earlier than May of 2018?

22 A. I do not recall.

23 Q. Okay. Looking at page 5953, you said that  
24 Josh started in June 2012 and JP started soon after.  
25 They went to Baby Defender Training together -- which I

1 hear is a week that's a lot of fun -- and in 2015 they  
2 started working together more closely.

3 A. Yes.

4 Q. Okay. Were you concerned that Josh and JP  
5 might be friends?

6 A. No.

7 Q. You didn't think that Josh might try to give  
8 you answers that would help JP?

9 A. No.

10 Q. Did you ask either of them about their  
11 relationship, if it was friendly?

12 A. I don't recall if I did or not.

13 Q. And also Josh said that the micromanaging did  
14 not surprise him of JP.

15 A. Uh-huh.

16 Q. Were you concerned about that?

17 A. No, because it pretty much corroborated what  
18 Caryn was telling me, you know, and some managers are  
19 micromanagers.

20 Q. Okay. On page 6 of your report, going back,  
21 what did you do when there were disputed facts that you  
22 were including in your report?

23 A. I just put the disputed facts in my report.

24 Q. So Ms. Strickland said that Mr. Martinez  
25 agreed to show her an email about reorganization before

1 sending it out to staff. Did you ask Caryn for any  
2 information to support that?

3 A. Caryn and I did discuss it, but I don't recall  
4 the details exactly of that.

5 Q. And on page 7, you again said that, "Employee  
6 Caryn Devins has been accommodated in each request she  
7 has made except for where she will sit for the  
8 foreseeable future." You also said, "Employee has not  
9 been able to name anything specific outside of  
10 generalities." Then you say, "The counselor is awaiting  
11 her response to this request."

12 A. Yes.

13 Q. You're not referring to counseling under  
14 Chapter X though?

15 A. No.

16 Q. Okay. Did JP make any specific demands about  
17 your investigation?

18 A. Not that I recall.

19 Q. Would you look at Exhibit 23, please? You can  
20 actually just go flip it over when you find it. It's a  
21 big chunk of your handwritten notes.

22 A. Okay. I have these all out of order. Yeah.  
23 Here we go.

24 Q. If you'll flip it over to the very last page,  
25 and I think this is your conversation with JP. If you

1 look back on page -- I think it starts on page 6226.  
2 These all seem to be your notes from JP, and you said  
3 you reviewed these.

4 A. Okay.

5 Q. Great. So looking at the last page of notes  
6 from your meeting with JP, did he tell you he would like  
7 it documented that Caryn was found to be making this up?

8 A. Yes, he did say that.

9 Q. And did he tell you he wanted a finding of  
10 fact about that?

11 A. Yes.

12 Q. Okay. That was one of the things he wanted.  
13 Number 2 was he wanted something about what can be  
14 considered and what should not be considered. What did  
15 you understand that request to be?

16 A. I am not sure.

17 Q. Number 3, it sounds like he wanted you to  
18 clearly explain there was no retaliation?

19 A. Yes.

20 Q. Number 4, he wanted a one-month cooling off  
21 period once Caryn returned to the office?

22 A. Yes.

23 Q. Number 5, he wanted any communication between  
24 them to be work related?

25 A. Yes.

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1           Q. Number 6, he wanted no involvement during this  
2 time for JP to make any decisions regarding Caryn?

3           A. Yes.

4           Q. Number 7, an eventual return to the status quo  
5 and normal reporting process?

6           A. Yes.

7           Q. And number 8, he didn't have an issue with  
8 Caryn staying?

9           A. Yeah.

10          Q. Those were specific requests would you say?

11          A. Yeah.

12          Q. Did you give Caryn some examples of specific  
13 requests that she could make?

14          A. No, because I was just relaying the message  
15 from James Ishida.

16          Q. Did she tell you that she was having a hard  
17 time coming up with specific requests?

18          A. Yes. Uh-huh.

19          Q. And what did she say?

20          A. I don't recall exactly what she said, but she  
21 was having a hard time coming up with specific things  
22 that would create an environment free from harassment.

23          Q. And as an HR professional, could you think of  
24 some specific things?

25          A. I could, sure.

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1           Q.    Why didn't you propose some specific  
2           possibilities?

3           A.    Because at the time, and even when I was asked  
4           to provide recommendations, that was not my role in this  
5           matter. My role was to investigate. And I wrote down  
6           JP's list because I took notes on our conversation.

7           Q.    But it was your understanding that you were  
8           not allowed to propose or to even tell Caryn about  
9           specific possibilities?

10          A.    No, that's not what I said. I don't -- I'm  
11          not familiar with her office, I don't know how it runs,  
12          so I didn't have -- you know, I wanted her to come up  
13          with what she thought would help her.

14          Q.    Is Caryn an HR professional?

15          A.    No.

16          Q.    And you said as an HR professional you're  
17          aware of some specific resolutions that could help --

18          A.    Sure.

19          Q.    -- in situations?

20          A.    Uh-huh.

21          Q.    Why didn't you provide them to her?

22          A.    It did not occur to me to provide them to her.  
23          She didn't even ask that I recall.

24          Q.    In your experience as an HR professional, when  
25          someone has experienced sexual harassment can it be hard

1 for them to articulate -- sorry. When someone has  
2 experienced sexual harassment, are they responsible for  
3 coming up with a solution?

4 A. I am not sure if they are or not.

5 Q. Well, in human resources there's generally  
6 policies and procedures to deal with sexual harassment.  
7 Is that right?

8 A. Typically, yes.

9 Q. Were there policies and procedures here?

10 A. Not that I recall.

11 Q. There were no policies and procedures to deal  
12 with the harassment?

13 A. Other than the EDR under Chapter IX.

14 Q. Okay. Turn to page 8, please, of your report  
15 and tell me about your addendum. Why did you write an  
16 addendum?

17 A. I was asked to do that by James Ishida.

18 Q. And why were you asked to write an addendum?

19 A. He wanted me to provide my recommendations and  
20 more details.

21 Q. Did he also want you to include the  
22 retaliation?

23 A. He didn't -- I don't recall him specifically  
24 saying anything about that.

25 Q. Okay. So the details -- right at the top you

1 have this bold headline, "Allegation of Retaliation by  
2 the Federal Defender for the Western District."

3 A. Yes.

4 Q. Have you included that claim in your first  
5 report?

6 A. I investigated both claims when I did that  
7 report.

8 Q. But did you include your findings about the  
9 retaliation claim in the first report?

10 A. I didn't present any findings. I just  
11 presented what I -- the information that I got and then  
12 the summary of the informal resolution attempt.

13 Q. And, again, just turning to page 1 and 2 on  
14 this report, it says "Counselor's Report," "Chronology  
15 of Counseling," on page 2 "Summary of Counseling  
16 Contacts," but that was not referring to counseling  
17 under Chapter X?

18 A. No.

19 Q. This was all under Chapter IX?

20 A. Right.

21 Q. Let's go back to page 8. I want to talk with  
22 you about Caryn's -- first, what did Mr. Ishida -- you  
23 said he was asking you for detail. What did he discuss  
24 with you in terms of the detail he was looking for?

25 A. He wasn't specific. He said can you do an

1 addendum that provides recommendations and more details.

2 Q. And did he ask you that by phone? Email?

3 A. It was a phone call.

4 Q. And did you take notes on that phone call?

5 A. I don't recall if I did or not.

6 Q. He asked you to provide information about next  
7 steps?

8 A. Recommendations.

9 Q. Recommendations. Did you previously  
10 understand that you were not supposed to provide  
11 recommendations about next steps?

12 A. Yes.

13 Q. So until he called you and asked you to do  
14 this after you submitted the November 19th report,  
15 before November 19th it was your understanding that you  
16 should not include recommendations?

17 A. That's correct.

18 Q. You were purely fact finding?

19 A. Yes.

20 Q. Okay. Is it normal for someone investigating  
21 to also make recommendations?

22 A. I don't know.

23 Q. Did you -- other than writing this report, did  
24 you take any additional steps to investigate after  
25 November 19th?

1           A. Not that I recall.

2           Q. Okay. Is there anything that could help your  
3 recollection with that?

4           A. I may have notes. I know I met with Caryn a  
5 second time, but I don't recall the date of that  
6 interview.

7           Q. Okay. In the middle of this page it says that  
8 you talked with Josh Carpenter, which I think are the  
9 notes we looked at.

10          A. Yes.

11          Q. Why did you speak to him about office space in  
12 Asheville?

13          A. Because I wanted to confirm what Mr. Martinez  
14 was saying about the lack of office space in Asheville.

15          Q. So you were corroborating what Mr. Martinez  
16 said?

17          A. Yes. I also was in the Asheville office of  
18 the Federal Public Defender.

19          Q. Oh, nice. And Mr. Carpenter told you -- were  
20 you concerned at all that by speaking with Mr. Carpenter  
21 you were breaching any confidentiality?

22          A. No. I was not concerned. I don't recall if I  
23 told Caryn or not that I was going to be speaking with  
24 him.

25          Q. Did she give you permission to speak with him?

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1           A. I do not remember.

2           Q. And when she and you discussed the  
3 confidentiality in her report, did she give you  
4 permission at that time to speak with Josh Carpenter?

5           A. His name did not come up, and that's why she  
6 wrote down Tony and JP.

7           Q. You wanted to talk to Mr. Carpenter to  
8 corroborate what Mr. Martinez was saying?

9           A. Yes.

10          Q. You told me this morning you didn't talk to  
11 anyone to corroborate what Caryn said, did you?

12          A. I did not speak to anyone on her witness list  
13 is what I said this morning.

14          Q. Did you speak to anyone else she mentioned who  
15 could corroborate what she said?

16          A. No, not that I recall.

17          Q. Did you ever talk to Caryn -- after learning  
18 from Josh about the limitations of the space, did you  
19 ever ask Caryn if she would be comfortable in a  
20 temporary cubicle?

21          A. Not that I recall.

22          Q. Caryn said that her job duties were different  
23 from other people's.

24          A. Yes.

25          Q. Did you talk to anyone about their job duties?

1           A.     No.

2           Q.     Did you look at any job duties?

3           A.     Not that I recall.

4           Q.     Written job duties of other postings?

5           A.     No.   There was one posting that came out that  
6    I recall during this investigation.

7           Q.     And who was that?

8           A.     I believe that was an Assistant Federal  
9    Defender in Charlotte.

10          Q.     Wasn't there also an appellate position?

11          A.     An appellate position, yes.

12          Q.     And what do you recall about that appellate  
13    position?

14          A.     What I do recall is that Caryn wanted to apply  
15    for it, and she was told by one of the three that she  
16    didn't need to because she already had an Assistant  
17    Federal Defender position.

18          Q.     Did you investigate whether that was accurate?

19          A.     No.   She had already been reclassified to the  
20    AFD.

21          Q.     And did you -- even though she had been  
22    reclassified on paper; I think the words she used in her  
23    complaints was a phantom promotion -- did you investigate  
24    whether her job duties were the same as that new hire's?

25          A.     I did not.

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1 Q. Okay. Was there a reason why not?

2 A. No, not that I remember.

3 Q. Did you ask JP or Tony if they were talking  
4 about Caryn's application for the appellate position  
5 with each other?

6 A. No, I don't remember asking them.

7 MS. WARREN: If I could have Tab 32, please.  
8 So these are just -- this one is mine, sorry. I'm a  
9 little bit tired. It's been a long day and a lot of  
10 paper. I think that this one is -- this is Exhibit 35.  
11 Great.

12 (Exhibit 35 was marked for identification.)

13 MS. McMAHON: Oh, it's 35.

14 BY MS. WARREN:

15 Q. This is a document, Bates 6035 to 6036, which  
16 I was told was in your paper file.

17 A. Yes.

18 Q. And I'm looking on 6036, and it's between Tony  
19 and, I believe, JP; and it's on June 21st, and it's  
20 talking about a bet. So it looks like JP says, "I would  
21 like you to know that I respect the sanctity of a bet:  
22 Caryn asked me out of the blue if we were just  
23 'inundated with applications for the AFD slot.' She was  
24 clearly fishing for whether she should apply (if she  
25 hasn't already). I was sorely tempted to subtly

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1 encourage her but I pretended like I didn't see where  
2 she was angling."

3                   Tony replied, "I appreciate you respecting the  
4 sanctity of a bet. You could of played dirty but you  
5 played it clean. Let's see if she files."

6                   And then on the next page it looks like JP  
7 says, "She's right on the edge. I said something  
8 generic about transfers from other offices and her lip  
9 was practically quivering. She said 'Is that what  
10 you're looking for, a transfer from another office?' It  
11 was like the thought was breaking her heart."

12                  Then Tony replies, "Oh no. I'm gonna lose  
13 this bet."

14                  Did you consider what this bet between them  
15 was about her employment?

16                  A. I considered it was a bet about whether or not  
17 she would apply for the position.

18                  Q. Did you ask either of them about this text  
19 message exchange?

20                  A. I don't recall.

21                  Q. And June 21st is after May 18th.

22                  A. Uh-huh.

23                  Q. And the quid pro quo email.

24                  A. Uh-huh. Yes.

25                  Q. Would you be concerned that someone who sent

1 that email was making bets about an employee that they  
2 sent a quid pro quo email to?

3 MS. McMAHON: Objection, form.

4 BY MS. WARREN:

5 Q. Are you concerned that an employee was making  
6 bets about another employee's application?

7 A. I wouldn't necessarily be concerned. I'm not  
8 sure the right word to use. I would opine that it  
9 wouldn't be appropriate.

10 Q. Okay. And it wouldn't be appropriate to make  
11 fun of her for crying?

12 A. No, it would not be.

13 Q. So "her lip was practically quivering,"  
14 telling that to her supervisor in this context wouldn't  
15 necessarily be appropriate?

16 A. I would agree with that.

17 Q. And this was in your file?

18 A. Yes.

19 Q. You remember reviewing this?

20 A. I remember that this text message was in the  
21 file after I just read it, yes.

22 Q. And why did it stand out in your memory?

23 MS. McMAHON: Objection, mischaracterizes  
24 prior testimony.

25 BY MS. WARREN:

1           Q.    You just said when you read it you remembered  
2           it.

3           A.    Yeah, because I've seen it before.

4           Q.    We've looked at some other documents today  
5           that you've seen before that haven't triggered that  
6           reaction.

7           A.    Yeah.

8           Q.    Was there something different about this?

9           A.    Probably because it's got big blocks with dark  
10          colors and it looks a little different than an email  
11          where they all look the same.

12          Q.    Okay. On page 1251 and 1252, your report says  
13          that Ms. Strickland was not denied locality pay.

14          A.    Right.

15          Q.    How did you make that conclusion?

16          A.    I asked Bill to see her SF-50. I also  
17          confirmed with -- I called somebody at the AO and asked  
18          about that, and locality pay is based off of the pay  
19          table that the person is put on, which is based on their  
20          duty station, and that's not something we have any  
21          control over at the local level.

22          Q.    And I think your report notes on page 8  
23          towards the bottom, "Defender should always authorize  
24          both ECI and locality for all AFDs."

25          A.    Yes. And that is in their Defender

1 Organization Classification System Manual.

2 Q. And did you look at any other actions in her  
3 personnel file?

4 A. No, because the action that we were talking  
5 about that was brought as an issue was her  
6 reclassification to the AFD.

7 MS. WARREN: Could I have Tab 15, please?

8 This is going to be 36. Tab 15.

9 MR. FERGUSON: Tab 15?

10 MS. WARREN: Yeah. Hold on just a moment.  
11 That is not what I want. I wanted 33. I'm sorry, Jay.

12 (Exhibit 36 was marked for identification.)

13 BY MS. WARREN:

14 Q. Looking at this, this is a request for  
15 personnel action, is that right?

16 A. Yes.

17 Q. Okay. Looking at the bottom, it looks like  
18 the requestor is William Moormann?

19 A. Yes.

20 Q. That's Bill Moormann?

21 A. Yes.

22 Q. That's the person who you said JP could talk  
23 to?

24 A. Yes.

25 Q. And this is dated on August 28th of 2018?

1           A.    Correct.

2           Q.    If you'll look, it says that it was at least a  
3 proposal for Caryn to be reclassified.  Is that right?

4           A.    A proposal?

5           Q.    It looks like it's a request for personnel  
6 action.

7           A.    Yes.

8           Q.    From a research and writing specialist?

9           A.    Yes.

10          Q.    At a grade 14, step 2?

11          A.    Yes.

12          Q.    With a \$92,349 base pay?

13          A.    Yes.

14          Q.    And then adjusted base pay with the locality  
15 is up to 107,319?

16          A.    Yes.

17          Q.    This is a proposal to make her an Assistant  
18 Federal Defender with a base pay of \$92,349 and no  
19 locality adjustment.

20           MS. McMAHON:  Objection, lack of foundation.

21           BY MS. WARREN:

22          Q.    Did you ever look at this document?

23          A.    Yes, I did.  And I looked at their pay tables  
24 as well.

25          Q.    Were you concerned that this appears to be

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1 removing her locality pay?

2 A. I wasn't concerned about the removal of the  
3 locality pay because, as I understand it, it's not  
4 possible to do that at all; however, I wanted to  
5 understand where it was.

6 Q. Okay. And what did you do to understand that?

7 A. I talked to Bill about it by phone.

8 Q. Uh-huh. And what did Bill say?

9 A. I don't recall exactly what he said, but I did  
10 get the impression that he understood it about as well  
11 as I did.

12 Q. And you said you didn't understand it.

13 A. Right. So I looked at the pay tables and  
14 it -- there was a reason, but I don't recall what the  
15 reason was about why the locality was not on there.

16 Q. And Bill couldn't explain that to you?

17 A. Not that I recall to my satisfaction.

18 Q. Okay. How, then, were you satisfied in your  
19 conclusion that her locality pay was not removed?

20 A. Let me see. I think I had a pay table in  
21 here.

22 Q. It's actually, I think, right at the end of  
23 your report. I can help you out. On page 1309 I think  
24 you have Exhibit 15.

25 A. Oh, the staple came undone. That's why I

1 don't see it. Sorry.

2 Q. Maybe Counsel can hand you --

3 A. I see Exhibit 15. Yeah.

4 Q. And it looks like there are sort of three  
5 pages to your Exhibit 15 that are all related. I see a  
6 notification of personnel action --

7 A. Yes.

8 Q. -- and it ends with a table. Is that right?

9 A. Yes. This is where I saw it. So the AO-52,  
10 which is the request for personnel action --

11 Q. Page 1309?

12 A. 3411.

13 Q. Oh, sorry. That's the one I just showed you.

14 A. Yeah. Uh-huh. That is the request that is  
15 put into the HR management information system before  
16 it's actually processed on the back end.

17 Q. Okay.

18 A. All right? The SF-50 form, which is labeled  
19 Exhibit 15, page number 1309, this is the official  
20 document that goes into the employee's electronic  
21 official personnel file, and on it I saw there was no  
22 change in pay.

23 Q. But there's no locality adjustment, is there?

24 A. There is no locality adjustment, and I don't  
25 remember why that was.

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1           Q.    So in the exhibit on page 1309, in her  
2 previous job it shows the locality adjustment, and in  
3 the new position there is no locality adjustment.  Is  
4 that right?

5           A.    Yes.  And she also went to a different pay  
6 plan, and I don't recall if that had anything to do with  
7 it or not.

8           Q.    Would it have been important to understand  
9 that to investigate her claim about her payment?

10          A.    Oh, I do recall investigating this a lot.  I  
11 just don't remember what the ultimate answer was, if  
12 locality was already included in that pay on an ungraded  
13 position or not.  I just don't remember.

14          Q.    Would that have been important to include in  
15 your report?

16          A.    It would have, sure, but I also did not see  
17 any change in pay.

18          Q.    She also claimed that she wasn't given a raise  
19 that she would have been entitled to if she had been  
20 moved on the research and writing scale to the grade 15.  
21 Isn't that right?

22          A.    I don't recall.  What I recall was that she  
23 did not get a promotion when she became an AFD.

24          Q.    And she didn't receive any benefit in pay?

25          A.    She would have a greater long-term earning

1 potential by moving to this ungraded position, yes, but  
2 an immediate raise in pay did not happen.

3 Q. You also wrote on page 9 of your report that  
4 her salary puts her in the top of the range for an AFD  
5 classified as an AD25.

6 A. Yes.

7 Q. And that was important for your -- was that  
8 important that she was at the top of the range?

9 A. It did seem to be important to me because it  
10 didn't support any type of retaliation in regard to  
11 lessening her pay.

12 Q. Okay. Would you look back at 1309, and in the  
13 remarks she's actually placed in AD level 28, not 25.

14 A. Yes. I see that.

15 Q. Okay. So do you agree that this is correct,  
16 not what your report says, that she was an AD25?

17 A. Yes.

18 Q. And if you look at the table for an AD28, she  
19 would not be at the top of the range. Is that correct?

20 A. That is correct.

21 Q. Okay. Would that have changed your position  
22 about a pay reduction or retaliation?

23 A. I'm not sure if it would, because there is a  
24 classification requirement of years of experience, years  
25 of professional attorney experience.

1           Q. And did you investigate whether she met those  
2 requirements?

3           A. No. I was told that there was no trial  
4 experience that she had coming into the AFD's office.

5           Q. Does anything on this chart say it requires  
6 trial experience --

7           A. No.

8           Q. -- or does it just say professional attorney  
9 experience?

10          A. Professional attorney experience.

11          Q. And you didn't know at this time, in 2018, how  
12 many years of professional attorney experience she had?

13          A. I do not recall if I knew that or not.

14          Q. And that would have been relevant to your  
15 consideration?

16          A. It could have been, yes.

17          Q. On the bottom of page 1252, Mr. Carpenter said  
18 that Caryn had been invited to moots previously.

19          A. Yes.

20          Q. "He stated Caryn is truly valuable and asked  
21 good questions in the moots when she has been physically  
22 able to be present." Is that right?

23          A. That is correct.

24          Q. And he also said that as the fall progressed  
25 and she had to participate remotely, he noticed a

1 decline in participation and that he was disappointed  
2 during a December moot. I'm on page 9 of your report.

3 A. Thank you.

4 Q. At the bottom paragraph. He was disappointed  
5 that she didn't participate in the December moot because  
6 she was an excellent contributor when she participated  
7 in the spring of 2018. Is that what you remember?

8 A. Yes.

9 Q. Does Josh's characterization regarding her  
10 decline in participation support -- earlier you  
11 described that sometimes when high performers have a  
12 decline you're concerned that something has happened.

13 A. Sure.

14 Q. Does this support that kind of concern?

15 A. No, because her complaints about the moots was  
16 that she was not being invited to participate in moots  
17 that --

18 Q. I'm not asking about the invitations.

19 A. Yeah.

20 Q. I'm just saying he says that she used to be  
21 very good at moots, and in December she didn't  
22 participate and he was disappointed. In the spring she  
23 was very helpful, was very good. He observed a decline.  
24 Is that something that you would be concerned about in  
25 the context of this case? Spring was before May 2018

1 and --

2 A. Yeah, I know when spring is.

3 MS. McMAHON: Objection, misleading.

4 A. I didn't take it to show a decline in  
5 performance. I took it as she didn't provide any  
6 feedback.

7 BY MS. WARREN:

8 Q. Would you be concerned from an HR perspective  
9 in the change in her participation?

10 A. No, because you're comparing one and one. I  
11 mean, I didn't see a pattern.

12 Q. Well, he said that she participated in the  
13 fall and she asked good questions in the moots when  
14 she's been able to be present, so he described multiple  
15 times, moots, and that the telephone made it more  
16 difficult to participate but she still did, and  
17 eventually she stopped, so that seems like a pattern  
18 rather than one and one.

19 MS. McMAHON: Objection, misleading.

20 BY MS. WARREN:

21 Q. Would you say that's more than one and one?

22 A. No, I wouldn't because I didn't get the  
23 impression that she stopped. He said she just didn't  
24 provide any feedback at the December moot.

25 Q. Okay. On page 10 Josh Carpenter said he

1 received notice about an appellate argument in November  
2 and immediately sent Caryn an email asking her if she  
3 would like to provide the arguments since she had stated  
4 an interest in doing so when she briefed this case over  
5 the summer.

6 A. Yes.

7 Q. Did you ask -- he said that she never  
8 responded.

9 A. Uh-huh.

10 Q. Did you ask her if she got that email?

11 A. I did not.

12 Q. Did you ask him to provide that email?

13 A. I don't think I did.

14 Q. Let's go to -- on page 10 to 11 you describe  
15 that Caryn cleaned out her personal effects in October.

16 A. Yes.

17 Q. You said, "During my interview with JP Davis,  
18 he stated this action taken by Caryn seemed to be  
19 presumptuous on her part as it seemed she did not expect  
20 to be returning to the Charlotte office at all."

21 A. Yes. That's correct.

22 Q. Did you ask Caryn why she removed her things?

23 A. I do not recall if I asked her or not.

24 Q. Would that be relevant to considering its  
25 significance?

1           A. It would be.

2           Q. On page 11 you recommend training for  
3 Mr. Martinez, and you note, "It is evident this claim  
4 was mishandled from the beginning by Mr. Martinez." Did  
5 Mr. Martinez tell you he had no training on sexual  
6 harassment?

7           A. He did not. I don't remember if he did or  
8 not.

9           Q. Okay. Give me just a moment to find this.  
10 Okay. Would you please look at Exhibit 33? It's  
11 handwritten notes.

12           A. Okay.

13           Q. And at the bottom of page 5950, did  
14 Mr. Martinez tell you he had no training on EDR?

15           A. Yes.

16           Q. And no training on sexual harassment?

17           A. Yes.

18           Q. How many employees were in Mr. Martinez's  
19 office?

20           A. I have no idea.

21           Q. And he was the unit executive --

22           A. Yes.

23           Q. -- of that office? So you don't know how many  
24 people were under his leadership?

25           A. No, I do not.

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1 Q. And this was in 2018.

2 A. Yes.

3 Q. He had received no training. Do you know if  
4 after the allegations about Judge Kozinski came out in  
5 2017, did the judiciary express any commitment to the  
6 issue of sexual harassment?

7 MS. McMAHON: Objection, lack of personal  
8 knowledge.

9 MS. WARREN: I asked did she know.

10 A. I did not know anything about Judge Kozinski.

11 BY MS. WARREN:

12 Q. Did you know about any of the news stories  
13 regarding the allegations against Judge Kozinski?

14 A. No.

15 Q. And you didn't get any emails from the  
16 judiciary about concerns regarding sexual harassment?

17 A. Not that I recall.

18 Q. Okay. Going back to your statement that the  
19 claim was mishandled --

20 A. Yes.

21 Q. -- what did you mean?

22 A. What did I mean? Well, for example, one thing  
23 that stands out at the moment is when Caryn requested to  
24 be removed from the chain of command of JP and then Tony  
25 sent out the org chart still showing her under JP, which

1 caused Caryn a lot of feelings and emotions about that,  
2 he admitted that was his mistake. I believe it was a  
3 mistake. I don't think he intended to go back on his  
4 word to Caryn that she was being removed from his --  
5 from JP's chain of command, and those sick days that she  
6 took were also given back to her.

7 Q. How else do you think Mr. Martinez mishandled  
8 this?

9 A. I believe in some of the wording that he used  
10 in conversations with Caryn. I believe also having her  
11 and JP in the same room together to have a meeting when  
12 she clearly stated she was uncomfortable.

13 Q. What was some of the wording?

14 A. Well, specifically when he compared the  
15 working relationship between her and JP kind of like a  
16 marriage where it needs compromise, and I wasn't in that  
17 meeting so I can't guess or even say what he meant by  
18 that, but when there's already an issue, I don't think  
19 using marriage as an example is a very good idea.

20 Q. And I see you're smiling a little bit. Is  
21 that because you were very concerned by the use of  
22 marriage given the context you just explained?

23 A. I wasn't concerned. I just thought it was  
24 extremely inappropriate.

25 Q. He also, I think, said at least she was not

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1 touched.

2 A. Also shows that there's not a clear  
3 understanding on Mr. Martinez's part of what sexual  
4 harassment can be.

5 Q. And just for the record, you sort of inhaled  
6 and rolled your eyes a little. Is that just because you  
7 were concerned as an HR professional by a statement like  
8 that?

9 A. Once again, not concerned. I had higher  
10 expectations of someone in a position such as that.

11 Q. Okay. And that's because sexual harassment  
12 does not just include touching?

13 A. That is true.

14 Q. You also noted that Mr. Martinez called her  
15 out on contacting the AO to receive guidance on her  
16 civil rights as a federal employee.

17 A. Yes.

18 Q. Why were you concerned about him doing that?

19 A. Once again, I was not concerned but I wanted  
20 to point out certain instances in which I believe that  
21 Tony did not really follow or understand the policies  
22 and procedures that are in place because, as I explained  
23 to Caryn, she did nothing wrong by contacting the AO.  
24 If she felt that was the safest place for her to go to  
25 get counseling, advice, informal conversations, that is

1 fine.

2 Q. So her contacting the AO was not  
3 inappropriate?

4 A. I did not believe it was.

5 MS. WARREN: Okay. I think I'll take just a  
6 couple more minutes on something and then we'll take a  
7 break.

8 THE WITNESS: Sure.

9 MS. WARREN: And I'm hoping that after the  
10 break I'll be close to wrapping up. I might have  
11 another half hour or so, but just letting you know. And  
12 I do think we have to be out by 5:30.

13 MS. McMAHON: Understood. That's good for our  
14 travel plans.

15 MS. WARREN: Excellent.

16 BY MS. WARREN:

17 Q. Okay. So what I hear and I see in your report  
18 in pretty strong language are concerns about Tony's  
19 handling of this.

20 A. Yes.

21 Q. And also you have some strong language about  
22 his understanding of what the issue was.

23 A. Yes.

24 Q. And I just want to turn to the last page, 14.  
25 For suggested actions you have, "Mr. Martinez MUST," in

1 all caps, "also be counseled and trained on how to  
2 handle workplace conduct complaints. He should also be  
3 counseled or training on judgment and decisiveness.  
4 From my interview with him and these decisions he made  
5 he had commented most of these were made at the end of a  
6 day where he attended meetings all day and was tired."

7 A. Yes.

8 Q. After Mr. Ishida received this report --

9 MS. WARREN: Jay, could I have 51, please?

10 MR. FERGUSON: Which number?

11 MS. WARREN: Actually, hold on just a second.  
12 Let me see if I have it here. Yes, I do. Sorry.

13 This was marked as Exhibit 2 yesterday, and  
14 this is -- sorry, no, this was Exhibit 7 yesterday, and  
15 it is at Bates 1382 to 83. I'm going to hand that.  
16 I've got copies for both of you but -- and again my  
17 printer did not capture the Bates, but I believe if  
18 Counsel looks you will recognize it from yesterday.

19 MS. McMAHON: Are we going to remark it today?

20 MS. WARREN: I don't see a need to. I think  
21 it's fine to refer to it as Exhibit 7 unless you have  
22 any objection.

23 MS. McMAHON: No objection.

24 BY MS. WARREN:

25 Q. Okay. So looking at this, this is on

1 January 13th. I think you sent the report on  
2 January 11th, and James thanks you for your excellent  
3 investigation report, and then he says that he has a  
4 question about Caryn's disqualification request  
5 regarding Tony. He says, "Given your recommendation  
6 that Tony be counseled and trained on handling workplace  
7 conduct complaints and decision making, I'd like your  
8 thoughts on whether you think Tony should be  
9 disqualified from participating."

10                   And you wrote back and said -- this is  
11 January 13th of 2019 -- "Hey James, I truly believe Tony  
12 is biased in this case involving JP and Caryn as far as  
13 the sexual harassment is concerned. From my  
14 conversations with him I know he feels Caryn is  
15 attempting to exploit this situation to get the transfer  
16 to Asheville, however it has created a bias in him to  
17 look at this case from a neutral perspective. I also  
18 believe he lacks the experience and understanding of  
19 exactly how this process works. I am concerned he could  
20 cause more damage if he were involved in the process at  
21 this point."

22                   Does that reflect how you felt about his bias?

23                   A. Yes. Yes.

24                   Q. And you noted that Tony feels like Caryn is  
25 attempting to exploit this situation to get the transfer

1 to Asheville. Did you ask him why he felt that way  
2 given that he said -- he told you she had never asked  
3 him for the transfer?

4 MS. McMAHON: Objection, misstating prior  
5 testimony.

6 BY MS. WARREN:

7 Q. Did Tony ever tell you that Caryn asked him  
8 directly for a transfer to Asheville?

9 A. Not that I recall.

10 Q. And not that your notes reflected. Is that  
11 right?

12 A. That is correct.

13 Q. And we looked at your notes from Josh  
14 Carpenter, and they also reflect that Josh might have  
15 brought up Asheville once, but it didn't say that Caryn  
16 had brought it up to Josh.

17 A. That's correct.

18 Q. Okay. So JP told Tony, as reflected in your  
19 notes with your conversation with Tony, that Caryn was  
20 trying to get a transfer to Asheville.

21 A. Yes.

22 Q. And based on who you talked to, Caryn only  
23 tried to do that -- Caryn only told JP that she wanted  
24 the transfer to Asheville?

25 A. At the time, yes. She did eventually talk to

1 Tony about the transfer to Asheville.

2 Q. After this process --

3 A. Yes.

4 Q. -- had begun?

5 A. As part of the remedies that she would like,  
6 yeah.

7 Q. And JP could not have given Caryn a transfer  
8 to Asheville?

9 A. No. That would have been the court unit  
10 executive's decision.

11 Q. So only Tony could have allowed that?

12 A. Correct.

13 Q. You said in this email, "Caryn had requested  
14 Tony be disqualified as she felt she was retaliated  
15 against after she submitted her claim of Wrongful  
16 Conduct. Although retaliation in my investigation was  
17 unfounded, I still think in a good faith effort to  
18 resolve this the circuit should consider disqualifying  
19 him based on the contentious nature of the current  
20 situation. I would strongly recommend mediation at this  
21 point with perhaps one of the individuals we discussed  
22 the other day."

23 Now, who did you discuss mediation with?

24 A. I believe we talked about mediators that could  
25 come in, and I believe there were two, but it was a

1 mention of names and I don't recall what names they  
2 were. There was no substantive conversation about it.  
3 That's all I can really remember about it.

4 Q. Okay. And did you come up with the names of  
5 mediators?

6 A. No.

7 Q. And this conversation was with James Ishida?

8 A. Yes.

9 Q. Was anyone else in the conversation?

10 A. Not that I was aware of at that time.

11 Q. So James proposed names?

12 A. I think so, and we were just discussing it,  
13 but I don't recall being familiar with any of the names.  
14 I can't even remember what names he had brought up.

15 Q. And is it your understanding -- Chapter X  
16 we've talked about allows for counseling. Is that  
17 right?

18 A. Yes.

19 Q. Does it also allow for mediation?

20 A. Yes, it does.

21 Q. And does mediation come after counseling?

22 A. Yes.

23 Q. But you have not done any counseling?

24 A. No.

25 Q. At the top of this you talk with -- James says

1 that he has a meeting with Chief Judge Gregory the next  
2 day, can we talk on the phone. Did you talk on the  
3 phone with James?

4 A. I do not recall if we did or not.

5 Q. Okay. Did you take notes with your calls with  
6 James?

7 A. No.

8 MS. WARREN: I think we will take a break  
9 because I know we've been going for quite some time.  
10 It's 3:26. Should we do 15 minutes, come back at 3:40,  
11 and I hope to wrap up in a reasonable amount of time. I  
12 know it's been a long day.

13 (Recess from 3:26 p.m. to 3:42 p.m.)

14 BY MS. WARREN:

15 Q. I am getting close to the end of my questions  
16 about your report, but looking at page 14 which we were  
17 on, in your second paragraph you talk about some of the  
18 ways that Mr. Martinez mishandled Caryn's complaint,  
19 trying to mediate between them after she said she was  
20 uncomfortable, and you said, "however the initial  
21 handling of this incident also elevated the severity of  
22 Caryn's feelings about this allegation of sexual  
23 harassment and retaliation." What did you mean by that?

24 A. I believe she did not think that Mr. Martinez  
25 was taking her seriously. It was handled poorly, which

1 made those feelings about her situation even worse.

2 Q. Do you think that some of the ways that  
3 Mr. Martinez mishandled it could have made her feel  
4 retaliated against? Like, for example, I'll ask, like  
5 scolding her for reaching out to the AO's office?

6 A. Yes. That would be a good example.

7 Q. What about telling her not to take notes at a  
8 meeting?

9 A. I wouldn't view that as retaliation so much as  
10 bad form. Like if you want to take notes, take notes.  
11 I mean, I want to take notes. I don't have a very good  
12 memory, as you can tell. I have a lot going on in my  
13 life. So yeah.

14 Q. It's also been five years.

15 A. Yes, it has.

16 Q. And all of our memories have limits. Looking  
17 at this, you said, "JP Davis MUST be counseled and  
18 trained," again all caps for must, "on workplace conduct  
19 issues and professional communications via email. I  
20 have seen copies of other emails where he has used  
21 profanity and this is simply unprofessional in a court  
22 environment. I must clarify the profanity was not at  
23 anyone as it was simply used in a sentence."

24 A. Yes.

25 Q. What kinds of profanity do you remember?

1 CERTIFICATE OF NOTARY PUBLIC & REPORTER

2  
3 STATE OF NORTH CAROLINA )

4 COUNTY OF UNION )

5  
6 I, Dayna H. Lowe, the officer before whom the  
7 foregoing deposition was taken, do hereby certify that the  
8 HEATHER BEAM was duly sworn by me; that the testimony of  
9 said witness was taken in stenotype and thereafter reduced  
10 to typewriting by me or under my direction; that said  
11 deposition is a true record of the testimony given by said  
12 witness; that I am neither counsel for, related to, nor  
13 employed by any of the parties to the action in which this  
14 deposition was taken; and, further, that I am not a  
15 relative or employee of any attorney or counsel employed  
16 by the parties thereto, nor financially or otherwise  
17 interested in the outcome of the action.

18 This the 20th day of April, 2023.

19  
20  
21 DAYNA H. LOWE

22 Notary Public #19971830009

23  
24  
25 REED & ASSOCIATES

MATTHEWS, NORTH CAROLINA 980.339.3575

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## 1                   ERRATA SHEET

2                   (1 of 3)

3 DEPOSITION OF: HEATHER BEAM, 4/14/23

4 Re: Strickland v. United States, et al., 1:20-cv-00066-WGY

5  
6 Please read the foregoing transcript with care, and if you  
7 find any corrections or changes you wish to be made, list  
them by page and line number below.

8 PLEASE DO NOT WRITE IN THE TRANSCRIPT ITSELF!

9 You may return these ORIGINAL errata sheet pages within  
the 30-day REQUIRED timeframe to:10  
11                   Reed & Associates  
12                   2401 Whirlaway Court  
13                   Matthews, North Carolina 28105  
14                   (980) 339-3575   VReed@carolina.rr.com15 To assist in making any such corrections, please use the  
16 forms provided below. If additional pages are necessary,  
17 please furnish same and attach hereto.18 Page \_\_\_\_\_ Line \_\_\_\_\_ Change \_\_\_\_\_  
19 \_\_\_\_\_

20 Reason for change \_\_\_\_\_

21 Page \_\_\_\_\_ Line \_\_\_\_\_ Change \_\_\_\_\_  
22 \_\_\_\_\_

23 Reason for change \_\_\_\_\_

24 Page \_\_\_\_\_ Line \_\_\_\_\_ Change \_\_\_\_\_  
25 \_\_\_\_\_

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## 1                    E R R A T A                    S H E E T

2                    (2 of 3)

3                    Page \_\_\_\_\_ Line \_\_\_\_\_ Change \_\_\_\_\_

4                    Reason for change \_\_\_\_\_

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13                    Page \_\_\_\_\_ Line \_\_\_\_\_ Change \_\_\_\_\_

14                    Reason for change \_\_\_\_\_

15                    Thank You!

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## 1 WITNESS CERTIFICATE

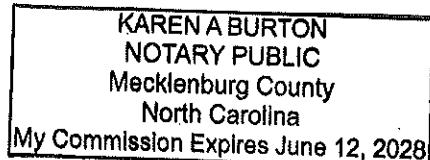
(3 of 3)

2  
3 I, HEATHER BEAM, do hereby certify that I have read  
4 and understand the foregoing transcript and believe it to  
5 be a true, accurate, and complete transcript of my  
6 testimony, subject to the attached list of changes, if  
7 any.

8  
9  
10 Heather Beam

11 HEATHER BEAM

12  
13  
14  
15 \* This deposition was signed in my presence by HEATHER  
16 BEAM on (day) Friday, this (date) 26<sup>th</sup> day of  
17 (month) May, 2023.



19 Karen A. Burton  
20 Notary Public

21 My Commission Expires: June 12, 2028

22 REED &amp; ASSOCIATES

23 MATTHEWS, NORTH CAROLINA 980.339.3575